Coleg Cymraeg Cenedlaethol Board of Directors

Closed Meeting

Wednesday, 28 November 2018

15.00 – 15.40

Swansea University

Present:

Directors:  Professor Iwan Davies (in the chair)
            William Callaway
            Nia Elias
            Professor Jerry Hunter
            Gwilym Dyfri Jones
            Dr Hefin Jones
            Pedr ap Llwyd
            Gareth Pierce
            Llinos Roberts
            Professor Hywel Thomas
            Ieuan Wyn

Observer:  Angharad Lloyd Williams (Grŵp Llandrillo Menai)

Officers:  Dr Ioan Matthews, Chief Executive
          Dr Dylan Phillips, Senior Academic Manager
          Catherine Rees, Secretary
          Dr Dafydd Trystan, Registrar
          Nia Brown, Development Officer: Secretariat

Apologies: Dr Haydn E Edwards
          Dr Rhodri Llwyd Morgan
<table>
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<th>Item</th>
<th>Main points of discussion</th>
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| **1. Welcome and introduction**          | 1.1 Professor Iwan Davies welcomed members to the meeting.  
1.2 Apologies were received for inclusion in the minutes.                                                                                                                                                              |
| **2. Declarations of interest**          | 2.1 Members were reminded of the procedure by which they are asked to note on the attendance signature sheet any declarations of interest additional to those already noted in the Register of Interests.                      |
| **3. Coleg Investment Policy**           | 3.1 The Registrar presented the Coleg’s investment policy.  
3.2 It was noted that the policy had been discussed by the Audit and Risk Committee. It was further noted that several charities in Wales adopted an ethical viewpoint that was equally as strong.  
3.3 A discussion was held on a number of aspects, including the phrasing of the ethical aspects.  
3.4 Officers noted that, considering the relatively small sum of the investment in question, the Board should come to a final decision on the matter soon.  
3.5 It was agreed to present the Coleg’s values statement to the next Board of Directors meeting and, in the meantime, that the Coleg could move forward to invest in line with the recommendations of the consultants. |
| **Action**                               | **Timescale**                                                                                                                                                                                                              |
| **Coleg’s values statement to the Board of Directors** | **20 March 2019**                                                                                                                                                                                                           |
4. Appointment of Further Education Development Manager

4.1 The Chief Executive presented the recommendation to appoint a Further Education Development Manager.

4.2 The Board discussed the possibility of using £150,000 of reserves over a three-year period to fund the post.

4.3 During the discussion, the Board noted the following:

- the principle that the Welsh Government should provide sufficient funding for new activities
- the appropriateness, or otherwise, of making occasional use of reserves
- concerns that the Coleg’s remit was expanding without financial support
- concerns about staff workload due to the expanding remit
- concerns about falling behind in higher education

4.4 Since the Coleg is required to increase its activities to support the post-16 Action Plan in 2019/20, officers were authorised to act on the basis of the recommendation if that was considered necessary.

5. Strategic Plan

5.1 The Chief Executive presented a timetable for preparing and agreeing a new strategic plan.

5.2 A draft plan would be submitted to the Board of Directors on 20 March 2019 for final approval on 25 June 2019.

| Draft Strategic Plan to the Board of Directors | 20 March 2019 |

6. Closing comments

6.1 The simultaneous translators were thanked for their work.

6.2 Swansea University staff were thanked for their support in arranging the meeting.